



# CITY OF EL PASO DE ROBLES

*"The Pass of the Oaks"*

## CITY COUNCIL MINUTES ADJOURNED REGULAR MEETING AND PUBLIC WORKSHOP

Saturday, February 21, 2009 9:00 AM

MEETING LOCATION: PASO ROBLES LIBRARY/CITY HALL  
CONFERENCE CENTER, 1000 SPRING STREET

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PLEASE SUBMIT ALL CORRESPONDENCE FOR CITY COUNCIL PRIOR  
TO THE MEETING WITH A COPY TO THE CITY CLERK

9:00 A.M. – CONVENE REGULAR MEETING AND PUBLIC WORKSHOP

CALL TO ORDER – 9:00 A.M.

ROLL CALL Councilmembers John Hamon Nick Gilman, Ed Steinbeck, Fred Strong, and Mayor Duane Picanco,

### PUBLIC COMMENTS

- Jennifer Carey with the Library Board of Trustees
- Kathy Barnett

### DISCUSSION

#### 1. **2009 Council Goal Setting**

J. App, City Manager & John Dunn, Facilitator

A public workshop to formulate City goals.

Mayor Picanco opened the public hearing. Speaking from the public was Tom Erskine, Jennifer Carey, Mike Gibson, Lisa Solomon, Kathy Barnett, Neal Olsen, Mike Harrod and Norma Moye. There were no further comments from the public, either written or oral, and the public discussion was closed.

Councilmembers considered public input and reprioritized and combined their goals from a total of thirteen to eleven goals. These goals will be placed on the 3/3/09 City Council Agenda for consideration and approval.

**VOICE VOTE PASSED UNANIMOUSLY**

**ADJOURNMENT:** THE REGULAR MEETING AT 7:30 PM ON THURSDAY, MARCH 3 2009, AT THE LIBRARY/CITY HALL CONFERENCE CENTER, 1000 SPRING STREET

THE SPECIAL CDBG MEETING AT 7:00 PM ON THURSDAY, MARCH 5, 2009, AT THE LIBRARY/CITY HALL CONFERENCE CENTER, 1000 SPRING STREET

Submitted:

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Cathy M. David, Deputy City Clerk  
Approved:



**City Council Goal Setting Workshop  
February 21, 2009**

**Handout**

## CITY COUNCIL GOAL SUGGESTIONS 2009

- A. Complete major planning efforts \***
- Update Circulation Element
  - UpTown Centre Specific Plan
  - Chandler Ranch Area Specific Plan
  - Olsen Beechwood Specific Plan
  - River Oaks – The Next Chapter Specific Plan
- B. ‘Live within our means’ \***
- Maintain basic services (water, sewer, police, fire)
  - Maximize Police & Public Works services
  - Minimize reductions to Library, Parks, & Recreation services
  - Cooperate with others to maximize services & minimize costs
- C. Use Redevelopment Funds for Project Area Improvements \***
- City Park Restrooms
  - Downtown Parking
  - Transit/Trolley
  - Road/Bike Ways
- D. Establish adequate water and sewer rates/fees**  
(rebuild wastewater treatment plant)
- E. Expand volunteerism to support community services**
- F. Update General Plan (verify, and adjust for, water safe annual yield)**
- G. Improve roads, alleys & transportation system**
- H. Develop water conservation measures**
- I. Expedite project approvals and permitting**
- J. Expand Economic Development (Industrial & Commercial)**
- K. Explore expansion of Redevelopment Area (Paso Robles St & Creston Road corridor)**
- L. Complete funded projects**
- M. Implement only ‘no-cost’ mandates**
- N. Seek legislation and funding for projects that advance the General Plan & Economic Strategy**

\* Compendium of suggestions with a common/shared theme

## **2009 GOAL SUGGESTIONS**

### **CITY MANAGER**

1. Reduce spending to live within our means
2. Establish water, and sewer, rates to fund obligations
3. Finish specific plans and natural resource management plan

### **ASSISTANT CITY MANAGER**

1. Salinas River Vision Plan
2. FEMA Earthquake repairs completed
3. 4<sup>th</sup> and Pine Street Land Sale
4. Airport Business Plan Complete

### **ADMINISTRATIVE SERVICES**

1. New financial System
2. Electronic Imaging
3. Evaluate all activities to determine best practices
4. Implementation of a city sales tax.

### **POLICE DEPARTMENT**

1. Develop Service & Safety Model: establish two staffing minimums: "service" minimums, indicative of current level of service; and "safety" minimums, representing a reduced staffing model with corresponding service reductions.
2. Complete MDC Project: Mandated In-Car Reporting; Web-based Crime Reports

### **EMERGENCY SERVICES**

1. Enhance citizen safety by expanding of community AED placements.
2. Complete surveys for all significant buildings.
3. Complete transition to mobile data computers.
4. Complete implementation of the county's electronic incident management system.
5. Update the EOP.

## **LIBRARY AND RECREATION**

- 1. Minimize reductions to service levels**
- 2. Aid in the development of the First 5 Center, and relocate Library Study Center to the new facility when complete.**
- 3. Expand recreational opportunities.**
  - a. Trails – improve and expand bike and pedestrian trails**
  - b. Adopt a Park Program – establish a program that will maximize use of limited city resources and take advantage of citizen volunteer participation to maintain parks. ,**
  - c. Relocate Oak Park Recreation Program, as envisioned in draft Uptown Specific Plan**

## **PUBLIC WORKS**

- 1. Complete landscape and frontage improvements for Flamson Middle School.**
- 2. Complete repair of the City Hall Parking lot.**
- 3. Complete City road improvement projects (Vine Street, North River Road, 101/46 East).**
- 4. Complete Landfill Master Plan.**
- 5. Complete the Design for rehabilitation of the Waste Water Treatment Plant.**
- 6. Complete the design and installation of a water membrane plant for Nacimiento Water.**
- 7. Establish water and sewer rates.**

## **COMMUNITY DEVELOPMENT**

- 1. Process Uptown/Town Centre Specific Plan through EIR and Council adoption**
- 2. Develop a Historic Preservation Inventory and Historic Preservation Ordinance**
- 3. Complete Update of City's Traffic Model and Update of Circulation Element of the City's General Plan**
- 4. Complete Natural Resources Management Plan**
- 5. Complete Chandler Ranch Specific Plan**
- 6. Complete Olsen Ranch/Beechwood Specific Plan**
- 7. Process Willhoit River Oaks, The Next Chapter (aka River Oaks II) application**
- 8. Implement Downtown Parking Management Plan**
- 9. Update the City's Housing Element**
- 10. Update the City's AB1600 fee program**
- 11. Implement City's Zoning Administrator position.**

## **PLANNING COMMISSION**

- 1. Complete the Uptown/Town Centre Specific Plan, including development of a form based code and implementation of downtown parking solutions.**
- 2. Circulation Element Update.**
- 3. Implement the City's CIP Program giving priority to maintenance of existing roads and alleys.**
- 4. Completion of the Olsen Ranch/Beechwood Specific Plan and Chandler Ranch Area Specific Plan as envisioned by the current General Plan.**
- 5. Institute a business stimulus strategy including business retention, downtown business expansion, new business recruitment, and permit streamlining.**
- 6. Improve relationships with the County and other outside jurisdictions.**
- 7. Complete the River Oaks, the Next Chapter Specific Plan**

## **PROJECT AREA COMMITTEE**

- 1. Continue promoting public works projects that help attract tourists and improve public safety;**
- 2. Support the recommendations of the Uptown/Town Centre Specific Plan and seek PAC's early participation in the review of the draft plan and formulation of recommendations for prioritizing implementation projects;**
- 3. Continue to pursue development of a parking structure in the Downtown;**
- 4. Promote the City as a center for cultural activities with inclusion of public art as a component of public works projects, and pursue other means of sustainable funding for an ongoing art program.**

## **LIBRARY BOARD**

- 1. Maintain Library budget and hours at current levels in order to provide support to the community at a time of increased need.**

## **LIBRARY FOUNDATION**

- 1. Preserve library hours and services as is consistent with current use and the City's Economic Strategy.**

## **CITIZENS AIRPORT ADVISORY COMMITTEE**

- 1. Prepare an Airport Business Plan.**
- 2. Expand the general and corporate aviation visitor service experience.**
- 3. Develop a community outreach and awareness program for the airport.**

## **PARKS & RECREATION**

1. Foster and facilitate community volunteer participation to maintain and enhance City parks, trails and amenities through a proactive effort to reach out to organized user groups, service organizations and other community organizations.
2. Create a trails master plan and look for opportunities for trail development.
3. Finalize Town Center Uptown Specific Plan.
4. Implement City Park restroom rehabilitation.

## **SENIOR ADVISORY BOARD**

1. As Senior services and activities contribute to the health and safety of seniors, maintain support for the Paso Robles Senior Center
2. Promote and support intergenerational volunteer opportunities as City, schools and other public agencies face budget shortfalls.
3. Maintain public transit services for seniors and disabled.

## **PROMOTIONS COORDINATING COMMITTEE**

1. Continued support of the PCC Marketing Plan
2. Support of the BID and BID Advisory Body
3. Recognition of Tourism as an economic stimulus and the value of Tourism promotion

## **YOUTH COMMISSION**

1. Create a youth work experience program within City government
2. Increase recreational activities.
3. Create more shopping opportunities.

## **MAIN STREET ASSOCIATION:**

(Board, Staff & Economic Restructuring Committee)

### **Downtown:**

- Improve City Park Restrooms
- Increase Parking
- Add directional signage
- Increase night-time police presence
- Add street (pedestrian) lights
- Add trees
- Develop/improve alleys



- Allow murals
- Enhance event signs/banners
- Add bike racks
- Clean up (roads, walks, plants)
- Return Merry-Go-Round
- Promote Merchants
- Adopt architectural guidelines as standards

**General:**

- Approve/support Memorial Weekend Art Festival
- Focus on no-cost goals
- Expand volunteerism
- Improve City web site
- Simplify & Clarify Permit Process
- Consolidate & Minimize Fees
- Restructure jobs
- Create Community Calendar
- Welcome custom car clubs
- Relocate Wine Festival to PREC

**Design Committee:**

- Encourage downtown pedestrian and bicycle access
- Maintain historic buildings/establish historic preservation ordinance

**CITIZENS**

1. Complete and implement the Integrated Water Resources Plan. Finalize the Nacimiento Water Project funding/establish water rates.
2. Improve Transit – Including improved street maintenance, increased public transit services, complete traffic circulation improvement plans as well as completing and implementing the Downtown Parking & Circulation Plan.
3. Support Paso Robles Unified School District
4. Increase anti-tobacco education, cessation programs, and minor sales restriction/enforcement.
5. Encourage redevelopment of the Fox Theatre.
6. Improve pedestrian access and safety in the downtown.
7. Improve maintenance of common-area landscaping to limit fire hazards.
8. Modify landscape standards to require drought-tolerant vegetation and retain stream beds in there “natural state.”
9. Expand City boundaries east along Linne Road.
10. Provide open space to hike, jog, ride mountain bikes, or horses.
11. Require green building standards.

12. **Require drought tolerant landscaping. Limit sod and provide incentives to plant native plants that require little or no irrigation.**
13. **Water**
  - a. **Restrict development/ assure adequate water to support economic engine**
  - b. **Promote water conservation**
14. **Promote Tourism**
15. **Maintain downtown core**
17. **Focus on no-cost goals**
18. **Expand and fill downtown retail space**
19. **Support visual arts-specifically Studios on the Park**
20. **Maintain police services**
21. **Encourage volunteerism**
  1. **Maintain Library budget/hours**
23. **“Master” Plan the community**
25. **Attract business/industry/jobs**
26. **Develop clean energy**
27. **Reinstall sign “Home of the Friendly People”**
28. **Hire an Economic Development Director**
29. **Support the arts**
30. **Complete the circulation element update**
31. **Complete Uptown Centre Plan**
32. **Finish Specific Plans**
33. **Complete Natural Resource Management Plan**
34. **Establish truck routes**
35. **Increase code enforcement**
36. **Complete repair of the sulfur spring**
37. **Repair the streets**
38. **More sports leagues**
39. **Stop growth**



City of Paso Robles  
 2008-2011 Goal Setting  
 City Council Scoring Sheet

**Economic Strategy - People**

**I. Develop, increase educational attainment, and skills of people.**

<b>A. Support a full range of educational opportunities.</b>	
<b>1.</b>	<b>Support local schools.</b>
	<ul style="list-style-type: none"> <li>• <b>Cuesta College:</b> <ul style="list-style-type: none"> <li>○ Aid development of the Trade &amp; Technology Building</li> <li>○ Support creation of a Dental Hygiene Program</li> <li>○ Encourage expansion of bilingual education</li> </ul> </li> <li>• <b>P.R. Unified School District:</b> <ul style="list-style-type: none"> <li>○ Support upgrade &amp; expansion of High School</li> <li>○ Encourage joint development of Trade/Tech Building &amp; Program with Cuesta College</li> <li>○ Undertake road, frontage and landscape improvements for the Flamson Main Building project</li> <li>○ Formulate development plan &amp; budget for the joint Montebello School/Park site</li> <li>○ Assure adequate school facility impact mitigation from/by Specific Plan projects</li> </ul> </li> <li>• <b>First Five Commission</b> <ul style="list-style-type: none"> <li>○ Aid in development of the proposed Early Care, Education &amp; Family Resource Center</li> <li>○ Relocate the Library Study Center to the First Five Facility</li> </ul> </li> </ul>
<b>2.</b>	<b>Expand Library, hours, and service.</b>
3.	Work with Cal Poly and the Wine Industry to develop agriculture and viticulture education and information programs
4.	Increase City staff cross-training and education
5.	Increase after school education programs

## Economic Strategy – Place II. Improve Quality of Place

<b>A.</b>	<b><i>Implement development policies for greater infrastructure efficiency.</i></b>
1.	Improve transit.
	<ul style="list-style-type: none"> <li>• <b>Improve maintenance of streets &amp; alleys (fund the Pavement Mgt. Program)</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Increase/improve public transit services</b> <ul style="list-style-type: none"> <li>○ <b>Add downtown trolley service</b></li> <li>○ <b>Evaluate light rail service between PR and SLO</b></li> </ul> </li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Encourage compact, mixed use &amp; pedestrian oriented development</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Complete traffic circulation improvement plans:</b> <ul style="list-style-type: none"> <li>○ <b>Creston Road Plan Line,</b></li> <li>○ <b>HWY 101/46W Intersection,</b></li> <li>○ <b>HWY 46E/Airport Road Intersection,</b></li> <li>○ <b>13<sup>th</sup> St. Bridge/Freeway Overpass &amp; Access Improvements</b></li> <li>○ <b>Southern Salinas River Crossing</b></li> </ul> </li> </ul>
2.	Preserve energy and natural resources.
	<ul style="list-style-type: none"> <li>• <b>Complete &amp; implement the Integrated Water Resources Plan</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Acquire alternate fuel vehicles</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Investigate alternatives to generate electricity</b></li> </ul>
	<ul style="list-style-type: none"> <li>• Develop “green” building standards (LEED)</li> </ul>
	<ul style="list-style-type: none"> <li>• Form an Energy Conservation Task Force           <ul style="list-style-type: none"> <li>○ Perform energy audits</li> <li>○ Encourage solar power</li> <li>○ Encourage energy efficiency</li> <li>○ Adopt US Council of Mayors’ Climate Protection Agreement</li> </ul> </li> </ul>
	<ul style="list-style-type: none"> <li>• Establish an in-town hazardous waste depository</li> </ul>
	<ul style="list-style-type: none"> <li>• Beautify Hwy 101 Corridor</li> </ul>
	<ul style="list-style-type: none"> <li>• Expand litter control programs</li> </ul>
3.	<b>Develop a technology utility master plan (example – fiber optic cable system)</b>

<b>B.</b>	<b><i>Develop distinctive design standards.</i></b>
1.	Achieve design excellence.
	<ul style="list-style-type: none"> <li>• <b>Complete Chandler Ranch Area Specific Plan (CRASP) &amp; Olsen/Beechwood Specific Plans (OBSP), Gateway Standards, and Purple Belt Plan</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Revise development &amp; zoning regulations into a form-based code</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Complete the 4<sup>th</sup> Street Master Plan</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Streamline permit process</b></li> </ul>
	<ul style="list-style-type: none"> <li>• Create infill development design standards</li> </ul>
	<ul style="list-style-type: none"> <li>• Develop Historic Resources inventory and preservation plan</li> </ul>
	<ul style="list-style-type: none"> <li>• Establish an Architectural Review Commission</li> </ul>
<b>C.</b>	<b><i>Stimulate Investment in Strategic Areas</i></b>
1.	Improve and expand the Town Centre
	<ul style="list-style-type: none"> <li>• <b>Prepare a Town Centre Expansion/Revitalization Plan</b> <ul style="list-style-type: none"> <li>○ <b>Complete Salinas River Corridor Conceptual Plan</b></li> <li>○ <b>Partner with PREC to master plan Event Center facilities</b></li> <li>○ <b>Master Plan City, Robbins &amp; Pioneer Parks</b></li> <li>○ <b>Master Plan Museums</b></li> <li>○ <b>Replace/expand City Park restrooms</b></li> <li>○ <b>Expand the Redevelopment area</b></li> <li>○ <b>Establish Downtown gateway markers (example: arch)</b></li> </ul> </li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Complete and implement Downtown Parking &amp; Circulation Plan</b> <ul style="list-style-type: none"> <li>○ <b>Acquire land for expanded parking</b></li> </ul> </li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Design and develop a new City Hall</b></li> </ul>
	<ul style="list-style-type: none"> <li>• Complete Carnegie and Parking Lot repairs</li> </ul>
	<ul style="list-style-type: none"> <li>• Develop Performing Arts Center Plan</li> </ul>
	<ul style="list-style-type: none"> <li>• Acquire/use the Fox Theatre (for performing arts)</li> </ul>
	<ul style="list-style-type: none"> <li>• Develop a Spring Street Master Plan</li> </ul>

## Economic Strategy – Place II. Improve Quality of Place

<b>C.</b>	<b><i>Stimulate Investment in Strategic Areas (continued)</i></b>
2.	Revitalize Uptown.
	<ul style="list-style-type: none"> <li>• <b>Prepare Uptown Plan</b></li> </ul>
<b>3.</b>	<b>Develop the Airport</b>
	<ul style="list-style-type: none"> <li>• <b>Prepare a Business Plan</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Improve and expand infrastructure</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Develop gateway &amp; entrance enhancement plan</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Prepare industrial and aviation development sites</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Improve/expand general aviation, commercial &amp; visitor service</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Hire an individual to promote development</b></li> </ul>
<b>D.</b>	<b><i>Increase Housing</i></b>
1.	<b>Prepare a comprehensive Housing Strategy</b>
2.	Develop workforce & farm worker housing development incentive programs
<b>E.</b>	<b><i>Provide safe &amp; sustainable community environ &amp; services</i></b>
1.	Maintain and improve public safety
	<ul style="list-style-type: none"> <li>• <b>Complete Implementation of the Emergency Services Growth Management Plan</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Maintain police staffing at 1.4-1.6 officers per 1,000 residents</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Enhance Code Enforcement Program</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Continue clearing the Salinas River</b></li> </ul>
	<ul style="list-style-type: none"> <li>• Provide regular disaster preparedness workshops</li> </ul>
2.	Expand recreation opportunities
	<ul style="list-style-type: none"> <li>• <b>Upgrade the Municipal Pool</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Plan for an Aquatics Center</b></li> </ul>

## Economic Strategy – Place II. Improve Quality of Place

<b>E.</b>	<b><i>Provide safe &amp; sustainable community environ &amp; services</i></b>
2.	Expand recreation opportunities (continued)
	<ul style="list-style-type: none"> <li>• Implement another phase of the Sherwood Park Master Plan</li> </ul>
	<ul style="list-style-type: none"> <li>• Improve and expand trails</li> </ul>
	<ul style="list-style-type: none"> <li>• Enhance Centennial Park Teen Room</li> </ul>
	<ul style="list-style-type: none"> <li>• Expand Senior Services</li> </ul>
	<ul style="list-style-type: none"> <li>• Add tennis courts</li> </ul>
	<ul style="list-style-type: none"> <li>• Add play fields</li> </ul>
	<ul style="list-style-type: none"> <li>• Establish a dog park</li> </ul>
	<ul style="list-style-type: none"> <li>• Reduce youth sport fees</li> </ul>
	<ul style="list-style-type: none"> <li>• Address needs of disabled and other underserved populations</li> </ul>
	<ul style="list-style-type: none"> <li>• Place historic merry-go-round</li> </ul>
	<ul style="list-style-type: none"> <li>• Develop pocket parks</li> </ul>
3.	<b>Maintain fiscal neutrality and stability</b>
	<ul style="list-style-type: none"> <li>• <b>Implement the Information System Strategic Plan</b> <ul style="list-style-type: none"> <li>○ <b>Replace Finance system</b></li> <li>○ <b>Expand GIS applications</b></li> <li>○ <b>Implement e-commerce</b></li> <li>○ <b>Enhance web site</b></li> <li>○ <b>Deploy mobile data computers</b></li> <li>○ <b>Digitize City records/archives</b></li> </ul> </li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Develop sufficient City staff, succession, and compensation</b></li> </ul>
	<ul style="list-style-type: none"> <li>• <b>Promote bond measure for civic improvements</b></li> </ul>
	<ul style="list-style-type: none"> <li>• Expand City facility &amp; infrastructure maintenance capacity</li> </ul>
	<ul style="list-style-type: none"> <li>• Install wireless, digital water meters City-wide</li> </ul>
	<ul style="list-style-type: none"> <li>• Develop funding for special event support</li> </ul>

**Economic Strategy – Positioning**  
**III. Market the special attributes of the community.**

<b>A.</b>	<b><i>Promote viticulture, medical/health/wellness development, and local attractions.</i></b>
1.	<b>Promote tourism</b>
2.	<b>Reinvent/restructure tourism promotion effort</b>
3.	<b>Better utilize (and promote) the P.R. Events Center</b>
4.	<b>Promote the PR Appellation, wine &amp; vineyards</b> <ul style="list-style-type: none"> <li>○ <b>Promote special wine events</b></li> <li>○ <b>Develop wine country signage</b></li> <li>○ <b>Develop a Wine Center</b></li> <li>○ <b>Facilitate viticulture investment &amp; industry</b></li> </ul>
5.	<b>Promote medical, health and wellness development and services</b>
6.	<b>Establish economic development point person</b>
7.	<b>Commit resources to the Economic Strategy</b>
8.	<b>Establish action plans to achieve Economic Strategy</b>
9.	Encourage retail businesses of interest to youth
10.	Develop a hot springs attraction
11.	Establish a Film Commission

**Economic Strategy – Partnership**  
**IV. Partner to foster economic growth and improve quality of life.**

<b>A.</b>	<b><i>Explore methods to increase citizen participation.</i></b>
1.	Expand volunteer opportunities <ul style="list-style-type: none"> <li>2. Develop a community emergency response team (CERT)</li> <li>3. Develop a park &amp; recreation volunteer program</li> <li>4. Hire a volunteer coordinator</li> </ul>
2.	Provide agenda materials one week in advance
3.	Revise budget for ease of reading and reference
4.	Publish contact information for all City Advisory Bodies



### Economic Strategy – Partnership

#### IV. Partner to foster economic growth and improve quality of life.

<b>B.</b>	<b><i>Collaborate to achieve objectives.</i></b>
	<u>OTHER</u> <ul style="list-style-type: none"><li>• Complete immigration study</li></ul>
	<ul style="list-style-type: none"><li>• Seek new prison development</li></ul>

<b>Council Tabulation</b>		<b>Mayor Picanco</b>	<b>Mayor Pro Tem Strong</b>	<b>Council Member Hamon</b>	<b>Council Member Gilman</b>	<b>Council Member Steinbeck</b>	<b>Total Value</b>	<b>Average</b>
<b>Goal Suggestion</b>								
<b>A.</b>	<b>Complete major planning efforts *</b> Update Circulation Element, UpTown Centre Specific Plan, Chandler Ranch Area Specific Plan, Olsen Beechwood Specific Plan, River Oaks – The Next Chapter Specific Plan	5	5	5	5	5	25	5.00
<b>B.</b>	<b>'Live within our means' *</b> By adhering to the Layoff Prevention Plan maintain basic services (water, sewer, police, fire), maximize Police & Public Works services, minimize reductions to Library, Parks, & Recreation services, cooperate with others to maximize services & minimize costs. Implement only 'no-cost' mandates  Seek legislation and funding for projects that advance the General Plan & Economic Strategy Explore possibilities to increase our means.	5	5	5	5	5	25	5.00
<b>C.</b>	<b>Use Redevelopment Funds for Project Area Improvements *</b> City Park Restrooms, Downtown Parking, Transit/Trolley, Road/Bike Ways	5	5	5	5	5	25	5.00
<b>D.</b>	<b>Establish adequate water and sewer rates/fees</b> (rebuild wastewater treatment plant)	3	3	5	5	5	21	4.20
<b>E.</b>	<b>Expand volunteerism to support community services</b> Create a youth work experience program within City Government	5	5	3	5	5	23	4.60
<b>F.</b>	<b>Update General Plan (verify, and adjust for, water safe annual yield)</b>	5	3	1		3	12	2.40
<b>G.</b>	<b>Improve roads, alleys &amp; transportation system</b>	5	3	3	5	3	19	3.80
<b>H.</b>	<b>Develop water conservation measures</b>		3	3	5	3	14	2.80
<b>I.</b>	<b>Expedite project approvals and permitting</b>	1	3	3			7	1.40
<b>J.</b>	<b>Expand Economic Development (Industrial &amp; Commercial)</b>	3	1	3		3	10	2.00
<b>K.</b>	<b>Explore expansion of Redevelopment Area (Paso Robles St &amp; Creston Road corridor)</b>	3	1	1			5	1.00
<b>L.</b>	<b>Complete funded projects</b>		3	3	5	3	14	2.80
		<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>200</b>	